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Adolfo Melara, PhD

October 6, 2025

The Honorable Patrick J. Fuchs
Chairman
Surface Transportation Board
395 E Street SW
Washington, DC 20423

**Subject: Support for Union Pacific and Norfolk Southern Merger,
Docket Number: FD 36873**

Dear Chairman Fuchs:

As a community stakeholder in the Southeast and Northeast areas of Houston, as well as in Laredo, reliable rail service is essential for our local economy, businesses and residents. The proposed Union Pacific–Norfolk Southern merger offers an opportunity to strengthen these connections and deliver long-term benefits.

The merger promises faster, more dependable service, reduced congestion and expanded market reach for our businesses. It also means continued investment in rail infrastructure – enhancing safety, creating jobs and ensuring our community remains competitive in a growing economy.

On behalf of the Association for the Advancement of Mexican Americans (“AAMA”), I respectfully ask the Surface Transportation Board to approve this merger so we can take advantage of the efficiencies, investments and opportunities it will bring - connecting our communities regionally, nationally and across the globe.

Sincerely,

Adolfo Melara, PhD
CEO, President, and Superintendent

cc: Member Schultz
Member Hedlund



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